

Patricia Sue Atkins

Current Location	George Washington Institute of Public Policy, The George Washington University, Suite 601, 805 21 st Street, N.W., Washington, D.C. 20052
Education	<p>Ph.D.: University of Maryland, Department of Government and Politics, 1984. Fields: American Government, Urban Affairs, and Public Administration</p> <p>M.A.: University of Maryland, Institute of Urban Studies, 1975. Fields: Intergovernmental Relations, Urban Policy</p> <p>B.A: University of Michigan, Residential College, B.A., cum laude, 1971. Major: Urban Studies</p>
Teaching and Research Interests	<p>American Government: community power, congresses, local government, political interest groups, regional councils, presidency, state government</p> <p>Public Policy: growth management, intergovernmental relations, regional information and referral networks, land use, media, public housing, public opinion, substate regionalism, transportation, urban communications technology</p> <p>Urban Studies: urban administration, urban design, urban history, urban politics</p>
Professional Experience	<p>The George Washington University, George Washington Institute of Public Policy, Associate Research Professor, June 2001 to present.</p> <p>University of Baltimore, Regional Policy and Analysis Division, Project Director, November 1996 - June 2000. Also Assistant Professor, undergraduate courses in American Presidency, Congress, Media and Politics, and Modern City; graduate courses in American Chief Executives, and Intergovernmental Administration, Spring 1987 - Spring 1993, Fall 1996.</p> <p><i>The Regionalist</i>, Co-Editor, September 1996 to 2001.</p> <p>National Association of Regional Councils, Consulting Director, Institute for The Regional Community, including regional summit conference management, grants-writing, regional policy and practice research, regional agenda building, regional database enhancement, regional sister cities promotion, regional information clearinghouse, January 1994 through December 2000, and March 2001. Also Communications Assistant, including membership services, publications, federal hearings and briefings, March 1973 - August 1974.</p> <p>Prince George's County Budget Office, Administrative Assistant, citizens' information improvement project, July 1985 - January 1986.</p> <p>University of Maryland, State of Maryland Fellowship, dissertation, Fall 1980 - Summer 1983. Also Graduate Assistantship, research, Fall 1975 - Spring 1980.</p> <p>Metropolitan Fund, Inc. Newsletter Editor, Researcher, public relations promotion of regionalism in Southeast Michigan, August 1971 – December 1972.</p>
Professional Association Affiliations and Service	<p>American Society for Public Administration, 2006 and 2009 Program Committee Member</p> <p>American Society for Public Administration, Section on Intergovernmental Administration and Management, Chair 2004-2006, and member</p> <p>American Planning Association, Regional and Intergovernmental Planning Division, Board 2006-2008, and member</p> <p>American Political Science Association member</p> <p>Center for the Study of Federalism member</p> <p><i>The Public Manager</i>, Features Editor, Regional Governance Section, 2003 to present</p> <p><i>Publius</i> reviewer, 1998 to present</p> <p><i>State and Local Government Review</i> reviewer, 2004 to present</p> <p>Urban Affairs Association member</p> <p><i>Urban Affairs Quarterly</i> reviewer, 1995 to present</p>

<p>Consulting Outreach with GWIPP</p>	<p>For Nonprofit Roundtable, 2003-2004. Studied and completed report on local government funding of human services nonprofits in six jurisdictions in the Washington, D.C. area.</p> <p>For Washington Area Grantmakers, 2002-2003. Completed three reports on regional information and referral network in the Greater Washington Region.</p> <p>For National Association of Regional Councils 2001-2003. Expanded the Regional Information Clearinghouse (RIC), a national regional database that partitions the entire United States into approximately 600 regions.</p> <p>For Fannie Mae Foundation. Researched fastest growing counties. 2002-2003.</p> <p>For Brookings Institution. Researched state of the region. 2000-2002.</p>
<p>Consulting Outreach Other</p>	<p>Consultant to the Wausau, Wisconsin region, 1994. Completed public opinion survey, extensive interviews, and final report on possible merger of services or consolidation of governments, 1994, with Don Haynes.</p> <p>Consultant to Advisory Commission on Intergovernmental Relations, Washington D.C., <i>Regional Councils: A Decade of Change</i>, 1996. Reported on substate regionalism including changes in federal legislation, state policy and legislation, and local policies, in publication at closure of agency, with Laura Wilson-Gentry.</p> <p>Consultant to the State of Maryland, 1992. Developed with team members recommendations and a report for a state regional policy, with Laura Wilson-Gentry and Patricia S. Florestano.</p> <p>Advisory Commission on Intergovernmental Relations, Washington, D.C., 1992. Created MPO database for U.S. Federal Highway Administration project, with Laura Wilson-Gentry.</p> <p>Consultant to the State of Maryland, 1991. Analyzed substate regionalism fiscal policy, including a comparison across states.</p> <p>Consultant to the State of Maryland, 1991. Evaluated with team members the Baltimore Regional Council of Governments which led to reorganization of agency.</p> <p>Consultant to various public agencies, 1974-1982. Revenue Sharing Service, National Association of Regional Councils, Community Associations Institute, Council for Urban Economic Development, Washington, D.C.</p>
<p>Academic Awards</p>	<p>C-SPAN, Seminar for Professors, Winter 1990</p> <p>State of Maryland Fellowship, 1980-1983</p> <p>Pi Sigma Alpha, 1978</p> <p>Graduate Assistantship, Department of Government and Politics, University of Maryland, 1977-1980</p> <p>Graduate Assistantship, Institute for Urban Studies, University of Maryland, 1975-1977</p> <p>Executive Sports Editor, Michigan Daily, University of Michigan, 1970-1971</p> <p>National Science Foundation Grant Recipient, 1970</p> <p>University of Michigan Regents Honorary Scholarship, 1967</p>
<p>Community Affiliations and Service</p>	<p>Baltimore Metropolitan Council, Vision 2030 Committee, 2000-2002.</p> <p>Woman's Industrial Exchange of Baltimore, Inc., Board of Directors and newsletter editor, 1999-2002.</p> <p>Maryland Society for Prevention of Cruelty to Animals, Volunteer, 1999-2000.</p> <p>Baltimore City League of Women Voters, Education Committee, 1998-2001, membership to present.</p> <p>Citizens Planning and Housing Association, Baltimore, Committee on the Region, October 1996-2000.</p> <p>Peabody Institute, Preparatory School, Ballet Achievement Award, Tenth Annual Awards, June 1994.</p> <p>Baltimore City Steering Committee, Glendening Campaign, 1993-1995, 1998.</p> <p>Girl Scouts, Assistant Troop Leader, Troop #1482, Troop #53, Baltimore, 1993-1996.</p> <p>Local Media, Channel Two, WBAL, WJHU, WPOC, Baltimore Sun, classroom contact, 1987-1993.</p> <p>University of Baltimore, Taft Seminars for Middle School Teachers on "Media and Public Policy," 1991.</p> <p>Johns Hopkins Nursery School Cooperative, Board of Directors, 1987-1989.</p> <p>Regional Planning Council, Baltimore, General Development Plan Committee, 1982.</p> <p>Johns Hopkins Nursery School Cooperative, Board President, 1981-1982.</p> <p>Citizens Planning and Housing Association, Baltimore, Committee on Metropolitanism, 1981.</p> <p>University of Michigan, Residential College Parent-Alumni Advisory Committee, 1978-1979.</p>

**Publications
and
Conference
Papers**

Publications

- Atkins, Patricia S., Leah B. Curran, and Michael E. Bell, "Unraveling Intra-metropolitan Fiscal Disparities Within Six Metropolitan Areas," Prepared for Submission.
- "A Firestorm Ignited: Pipeline Rupture in Clarke County," *The Public Manager*, Volume 37, Number 2 (Summer 2008). With Julie Galante.
- Urban and Regional Policy for Metropolitan Livability*, Armonk, New York: M.E. Sharpe, 2008, 392 pp. Hamilton, David, and Patricia S. Atkins, eds.
- "Metropolitan Forms, Fiscal Efficiency, and Other Bottom Lines," pp. 53-91. In *Urban and Regional Policies for Metropolitan Livability*, ed. by David K. Hamilton and Patricia S. Atkins (Armonk, New York: M.E. Sharpe, 2008) 392 pp.
- "Epilogue: Toward Metropolitan Livability for the Twenty-First Century," pp. 346-359. In *Urban and Regional Policies for Metropolitan Livability*, ed. by David K. Hamilton and Patricia S. Atkins (Armonk, New York: M.E. Sharpe, 2008) 392 pp.
- "States and Their Cities: Partnerships for the Future," Washington, D.C.: Fannie Mae Foundation, 2007. Wolman, Harold L., et al.
- "Explaining Changes in Central City Population, Income, and Housing Affordability: A multi-method examination of the role of state and local public policy." August 2007. Wolman, Harold L., et al. Forthcoming for *Housing Policy Debate*.
- "State Actions and Urban Performance: Identifying Policies that Work," Prepared for the Fannie Mae Foundation, January 31, 2006. Atkins, Patricia S., et al.
- "Intrametropolitan Disparities in Local Revenue Capacity and the Local Property Tax," Prepared for the Lincoln Institute of Land Policy, December 2005. Bell, Michael E., et al.
- "Intrametropolitan Area Revenue Raising Disparities and Equities," Prepared for the U.S. Department of Housing and Urban Development, November 2005. Bell, Michael E., et al.
- "Fiscal Disparities among Local Governments in Metropolitan Areas: Their Extent and Causes," Bell, Michael E., et al.
- "Thin the Soup or Shorten the Line: Washington Area Nonprofits Adapt to Uncertain Times," Research for Nonprofit Roundtable of Greater Washington, July 2004. Atkins, Patricia, et al.
- "Managing Growth and Workforce Housing in Edge Counties: Findings of the Fannie Mae Foundation Edge County Interviews," November 11, 2003.
- "Maximizing Collaboration Among 2-1-1 Systems in the Greater Washington Region," Research for Nonprofit Roundtable of Greater Washington and 2-1-1 Work Group, January 31, 2003.
- "A Baseline for a Shared Understanding of Information and Referral in the Greater Washington Region," Research for Nonprofit Roundtable of Greater Washington, November 14, 2002, Updated January 24, 2003.
- "Edge Counties Struggle with Impacts of Rapid Growth," *Housing Facts and Findings*, Volume 4, Issue 3 (2002). With Hal Wolman and Jessica Jordan.
- "Greater Washington Region Information and Referral Scan," Research for Community Capacity Fund, April 19, 2002.
- "Overcoming Fiscal Challenges to Regionalism: Impact of Regional Council Activities on Fiscal Support by Local Officials," *Journal of Global Awareness*, Volume 3, No. 1 (Spring 2002), pp. 129-148.
- Potomac Index 2001*. Washington, D.C.: Brookings Institution, 2002. With numerous team members.
- State of the Regions 2000: A Baseline for the Century of the Region*. Washington, D.C.: National Association of Regional Councils, December 2000. With William R. Dodge
- Emerging Regional Governance Networks*, Washington, D.C.: National Academy of Public Administration and National Association of Regional Councils, 1998. With DeWitt John and Jennifer Thangavelu.
- "Regionalism." *International Encyclopedia of Public Policy and Administration*. New York: Westview Press, Boulder, Colorado, 1998. pp. 1935-1943.
- "Local Government Agreements: Strategies for Cooperation," *Management Information Services Report*, Volume 29, No. 7 (July 1997), International City Management Association, Washington, D.C.
- "Coping with Externalities: Regional Councils and Challenges of Management and Governance." *Handbook of Local Government Administration*. Ed. by John J. Gargan, Marcel Dekker, Inc., 1997, New York City. pp. 419-436.
- Regional Councils: A Decade of Change*. Report for the United States Advisory Commission on Intergovernmental Relations, unpublished. With Laura Wilson-Gentry.
- An Assessment of Community Opinions on Merger of Services or Consolidation of Governments*,

Wausau, Wisconsin region, Schaefer Center for Public Policy, Baltimore, October 1994. With Don Haynes.

"From the Mauling to the Malling of Regionalism." *Public Administration Review*, Vol. 53, No. 6 (November/December 1993), TOPS section, pp. 583-586.

Schaefer Center for Public Policy, University of Baltimore. *Recommendations for a State Regional Policy*, December 1992, 147 pp. With Laura Wilson-Gentry and Pat Florestano.

"An Etiquette for the 1990s Regional Council." *National Civic Review*, Vol. 81, No. 4 (Fall-Winter 1992), pp. 466- 487. With Laura Wilson-Gentry.

"An Etiquette for the 1990s Regional Council." Proceedings from the Symposium on Models for Regional Cooperation. June, 1992, pp. 151-178. With Laura Wilson Gentry.

An Evaluation of the Baltimore Regional Council of Governments. Baltimore: Schaefer Center for Public Policy, University of Baltimore, October 1991, 116 pp., appendix. With five person team.

The Nether Regions: A Typological Classification of Regional Councils. Doctoral Thesis, Department of Government and Politics, University of Maryland, May 1984, 368 pages.

Advisor: Parris N. Glendingen.

"City-County Consolidations: New Views for the Eighties." *1980 Municipal Yearbook*. Washington, D.C.: International City Management Association, 1980, pp. 68-72. With Parris N. Glendingen.

"City-County Consolidations: Regional Governance's Refound Tool." *The Review of Regional Studies*. Vol. 9, No. 2 (Fall 1979), pp. 47-63. With Parris N. Glendingen.

"The Politics of City-County Consolidation." *County Yearbook 1977*. Washington, D.C.: International City Management Association, 1977, pp. 62-69. With Parris N. Glendingen.

Straight Talk About Housing Your Region. Washington, D.C.: National Association of Regional Councils, August 1973, 24 pages.

"Press Coverage of Regionalism." *Journalism Quarterly*. Vol. 49, No. 2 (Summer 1972), p 368-370.

"The Choice at Hand: a study of retail change covering the years 1955-1970 in the town of Milan, Michigan." National Science Foundation Grant Report, March 1971, 48 pp.

Conference papers

"The Relationship of Local Tax Policy Autonomy to Local Government Fiscal Well-Being," 2008 Annual Conference, National Tax Association, November 22, 2008. With Nancy Augustine and Lori Metcalf

"Managing Knowledge Across Organizational and Jurisdictional Boundaries—The Technology Challenge," Moderator/Respondent at the 2008 Transforming Bureaucratic Cultures: Challenges and Solutions for Public Sector Practitioners, Baltimore, Md., July 28, 2008.

"Intrametropolitan Wealth Distribution as a Local Policy Driver," Powerpoint presented at Urban Affairs Association, Montreal, April 22, 2006. With Leah Curran

"Disparities in Revenue-Raising Capacity Among Local Governments in Metropolitan Areas: An Empirical Examination," Powerpoint presented at Association for Public Policy Analysis and Management, Washington, D.C., November 3, 2005. With Leah Curran

"Creating Indicators To Track Trends in the Greater Washington Region," Paper presented at the 2005 Urban Affairs Association Annual Meeting, Salt Lake City, April 15, 2005

"Regional Governance: The Planning Challenge of the Current Decade for the Potomac-Patapsco Regional Community." Paper presented at the 2004 American Planning Association National Planning Conference, Washington, D.C., April 27, 2004.

"Making Statistics Widely Available for Community Statistical Systems." Paper presented at the 2004 Community Indicators Conference, Reno, Nevada, March 12, 2004.

"Preliminary Results from the National State of the Regions Project." Report presented at the Managing for Results Conference, Austin, Texas, April 26, 2000.

"A Home for Regional Policy." Paper presented at the Annual Conference of the Urban Affairs Association, New York City, March 15, 1996. 15 pp.

"A Sense of Regional Cooperation in Economic Development." Paper presented at the Annual Conference of the Virginia Association of Planning and Development Commissions, Virginia Beach, July 21, 1995. 9 pp.

"Techniques of Regional Cooperation in the United States." Paper presented at the American Planning Association Annual Conference, Toronto, Canada, April 10, 1995. 13 pp.

"A Guide to Regional Governance for Local Study Groups." Paper presented at the Urban Summit, Richmond, Virginia, December 8, 1994. With John W. Epling.

	<p>"Regional Coordination of Local Governments: Impact of Regional Council Activities on Support by Local Officials." Paper presented at the American Evaluation Association Conference, Dallas, Texas, November 4-6, 1993. 12 pp. With George Julnes and Wolfgang Pindur.</p> <p>"State Funding Support and Regional Council Durability: Initial Test on the Influence of Folklore Assumptions." Paper presented at the 1993 Annual Meeting of the Urban Affairs Association, Indianapolis, April 24, 1993. With Laura Wilson-Gentry.</p> <p>"When Regional Councils Are At Risk." Paper presented at American Society of Public Administration's Region IV Conference, Annapolis, Maryland, September 25, 1992.</p> <p>"An Etiquette for the 1990s Regional Council." Paper presented at the Symposium on Models for Regional Cooperation, Dayton, Ohio, May 30, 1992. With Laura Wilson-Gentry.</p> <p>"Regional Councils and Metropolitan Planning: Backstage or Center Stage?" Paper presented at the 1992 Annual Meeting of the Urban Affairs Association, Cleveland, Ohio, April 30, 1992. With Laura Wilson-Gentry.</p> <p>"The Out City Is In In Exurbia." Paper presented at the 1991 Annual Meeting of the Urban Affairs Association, Vancouver, British Columbia, April 18, 1991, 31 pp.</p> <p>"The Mauling and Malling of Regional Councils." Paper presented at the 1990 Annual Meeting of the Urban Affairs Association, Charlotte, North Carolina, April 19, 1990, 31 pp.</p> <p>"The Closing Work of the Twentieth Century: Dramatic Backdrop to Regionalism's Dramatic Changes." Paper presented at the 1985 Annual Meeting of the Urban Affairs Association, Norfolk, Virginia, April 19, 1985, 29 pp.</p> <p>"Regional Councils: Changing Deck Chairs on the Titanic?" Roundtable paper presented at the 1985 National Conference of the American Society for Public Administration, Indianapolis, March 24, 1985.</p> <p>"Have Regional Councils Changed Deck Chairs on the Titanic? Or Do Recent Shifts Ensure Their Survival?" Paper before the State and Local Government Section, United States Department of Agriculture, Washington, D.C., August 15, 1984, 15 pp.</p> <p>"City-County Consolidations: New Actors, New Outcomes." Paper presented at the 1979 Annual Meeting of the Council of University Institutes for Urban Affairs, Toronto, Canada, April 20, 1979, 27 pages. With Parris N. Glendening.</p> <p>"The New Management Challenge in Regional Councils." Paper presented at the 1976 National Conference of the American Society for Public Administration, Washington, D.C., April 22, 1976, 51 pp.</p>
<p>References</p>	<p>Dr. Beverly Cigler, Professor, Public Policy and Administration, Penn State Harrisburg, 777 W. Harrisburg Pike, Middletown, Pennsylvania 17057-4898, 717-948-6060</p> <p>Dr. Parris N. Glendening, Smart Growth Institute, Washington, D.C.</p> <p>Dr. Carl W. Stenberg, Professor of Public Administration and Government, University of North Carolina, School of Government, CB# 3330, Knapp Building, UNC at Chapel Hill, Chapel Hill, NC 27599-3330, 919-962-2377</p> <p>Dr. Larry W. Thomas, Dean, Literature, Science and the Arts, University of Baltimore, 1304 St. Paul Street, Baltimore, Maryland 21202, (410) 837-6188</p>