

Pros and Cons of Each Solution

SOLUTION A - Establishment of CIA-DOD National Reconnaissance Office, with each agency responsible for specified aspects of program. (TS)

Pro

Con

1. Consolidates present responsibilities into a single program with relatively little disruption of established management.

1. Total Program responsibility is divided between two people.

2. Formalizes an experience-proven solution.

2. Successful program management depends upon mutual understanding and trust of the two people in charge of the NRO.

3. No overt organizational changes required.

4. Leaves both agencies authoritative voice in their respective areas of competence.

5. Provides most direct management structure with minimum number of echelons.

SOLUTION B - Establishment of Special Assistant to the Secretary of Defense for Reconnaissance, DOD responsible for entire program, CIA in support role. (TS)

Pro

Con

1. Consolidates reconnaissance efforts into single program and centers responsibility for the entire program in one individual.

1. Requires the sustained control and conduct of large scale cover operations by agency whose normal methods are completely foreign to this task.

~~TOP SECRET~~
~~SPECIAL HANDLING~~

Pro

2. Places total responsibility in the agency with the most resources.

Con

2. Requires fair amount of disruption to presently established management of some projects.

3. Departs from successful experience on covert projects.

4. Creditable overt organizational change required.

5. Subjugates CIA to DOD, requiring, in effect, the DOD to control how some of the special privileges of the CIA are to be used.

6. Management structure more complex than solution A.

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