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381st Intelligence Squadron (381 IS). The location of both units at Elmendorf Air Force Base, AK, allowed generally prompt responses to requests for supplies, equipment, and the multitude of actions that might be required to support such an operation at the eastern end of the Aleutian Islands. Personnel from the Raytheon Corporation continued to operate the sensor under an Electronic Systems Center (ESC) contract. (Note: See Chapter II, Operations, for additional information on COBRA DANE operations.)¹³

(U) Activation of Echelon Units

(S) Headquarters AIA, Naval Security Group (NSG), and the National Security Agency (NSA) drafted agreements to increase AIA participation in the growing mission in support of national, joint command, and Air Force customers. To accomplish this mission expansion, HQ AIA/XXU was tasked to establish AIA units at bases (Detachment 2 and Detachment 3 of Headquarters 544th Intelligence Group (HQ 544 IG), and one (Detachment 3, HQ 544 IG) hosted activity. These detachments had a projected activation date of 1 January 1995.¹⁴

(U) Tactical Exploitation of National Capabilities (TENCAP)

(U) On 20 October 1994, the HQ AIA/XXRT (Technology Branch) became AIA's point of contact for all Air Force Tactical Exploitation of National Space Systems Capabilities (TENCAP) activities. The HQ AIA/DOX had previously managed the program. The TENCAP program improved the combat readiness and effectiveness of the Air Force through more effective military use of national space system capabilities. The Air Force TENCAP program sought to provide tactical commanders access to data from national space systems that would aid in the effective employment of tactical air power to support the warfighter.¹⁵

(U) Civilian Career Management Program

(U) The Civilian Career Management Program (CCMP), established in 1994, developed future civilian leaders for the Air Force intelligence community. The Career

¹³ Msg (U), HQ USAF/INR to HQ ESC/TN, et al, "COBRA DANE Meeting Action Items," 170834Z May 94, SD II-19; Msg (S-NF/WNINTEL/DECLAS OADR), NAIC/DX to HQ AIA/DO, et al, "COBRA DANE Requirements (U)," 292026Z Jun 94, SD II-20; Msg (S-DECLAS OADR), HQ USAF/XOF to HQ ACC/DO, et al, "Program Change Request (PCR) XOF94-15, Eareckson AS AK (U)," 062016Z Jul 94, SD II-21.

¹⁴ Report (S) OADR, Mr. Charles LoPrest, HQ AIA/XXU, "Activation of Echelon Units (U)," 12 Jan 95; AIA PPLAN 94-XX (S) OADR, "Activation of ECHELON Units (U)," 20 Jul 94, SD III-65; SO GC-1 (U), HQ AIA, 7 Oct 94, SD III-66.

¹⁵ Memo (U), AIA/XX to All HQ AIA Staff Offices, et al, "Tactical Exploitation of National Capabilities (TENCAP), 20 Oct 94, SD III-55; HQ AIA Hist (S) OADR, "Tactical Exploitation of National Capabilities (TENCAP)," 1 Jan-31 Dec 93, p 69.

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(U) The Unit Level Planning Branch (XR XU) managed AIA unit transfers, closures, and beddowns. The branch oversaw the team efforts of engineers, logisticians, budget-makers, manpower, and personnel specialists to identify and accomplish unit planning actions related to transfers, closures, and beddowns. The branch coordinated these actions with Air Staff, National Security Agency, Defense Intelligence Agency, other MAJCOMs, Separate Operating Agencies, and internal AIA organizations. HQ AIA/XR XU also served as the AIA focal point for Base Realignment and Closure (BRAC) issues. It also managed the program for developing Unit Master Plans for specified AIA units that reflected the unit's posture five to ten years in the future, and managed as well the Program Action Directive (PAD) and Programming Plan (PPlan) activities for AIA. The AIA/XR XU branch further provided policy guidance for site surveys, requested and directed base site surveys, and tasked subordinate AIA centers and units, chaired working groups, and briefed key AIA staff on issues within branch responsibility.⁷⁴

(U) Activation of Echelon Units

(S) Headquarters AIA, drafted agreements to increase AIA participation in the growing in support of national, joint command, and Air Force customers. To accomplish this mission expansion, HQ AIA/XR XU was tasked to establish AIA units at two bases and one hosted activity.⁷⁵

(S) AIA's participation in the had been limited to LADYLOVE operations at Misawa AB, JA. A memorandum of agreement (MOA) was drafted between AIA and the Commander, to assign, at their sites in West Virginia, Puerto Rico, and Guam. The agreed in principle to HQ AIA/XR's efforts and offered five positions at Yakima, WA, for Air Force assignment. Detachments under the administrative control of the 544th Intelligence Group (544 IG), Peterson AFB, CO, would be activated to facilitate the assignment of personnel to these sites. A special order would be issued to activate these units in 1995.⁷⁶

(U) 6917 ESG and 6931 ESS Inactivations

(S) In response to the United States reevaluating its forces in Europe, budget cuts necessitated a withdrawal of armed forces manpower from the area. To meet the overall force structure, AIA withdrew its forces from the 6917th Electronic Security Group (6917

⁷⁴ Report (U), Mr Charles LoPresti, HQ AIA/XR XU, "Unit Level Planning Branch," 12 Jan 95.

⁷⁵ Report (S) -OADR, Mr Charles LoPresti, HQ AIA/XR XU, "Activation of Echelon Units (U)," 12 Jan 95; AIA PPLAN 94-XX (S) -OADR, "Activation of ECHELON Units (U)," 20 Jul 94, SD III-65; SO GC-1 (U), HQ AIA, 7 Oct 94, SD III-66.

⁷⁶ SSS (S), HQ AIA/DPP, "Rating Chain Deviation (U)," 20 Jan 95, w/Atch, SD III-67.

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